National Preparedness Initiatives:

Building a Nation Prepared

April 8, 2008

Homeland Security

The Challenge

- **Preparedness reform began in earnest over a decade ago**
  - Aum Shinrikyo and Oklahoma City (1995)
  - Nunn-Lugar-Domenici Domestic Preparedness Program (1996)
  - Y2K
  - World Trade Center/Pentagon (2001)
  - Hurricane Katrina (2005)
- **History demonstrates need to build a "Culture of Preparedness"**
- **Public and Private sectors need to better prepare themselves**
  - Growing Interrelatedness and interdependency on a global scale
  - Increased disaster severity and GWOT intensification are likely

"History is more and more a race between education and catastrophe"

FEMA

Impetus

- **We are currently under-prepared for interrelated, complex challenges**
- **We must expect:**
  - Extended periods of persistent engagement abroad;
  - Security threats at home under considerable operational ambiguity; and
  - Increasingly severe cycles of natural and manmade hazards
- **The new strategic environment doesn't conform to traditional models**
  - Societal preparedness, security and resilience require a new archetype
  - Every level of government is struggling to adjust its culture, structure and biases
- **We have new national preparedness requirements -- and an upcoming change in Administration.**

"How many things have to happen to you before something occurs to you?"

Background

- **The National Preparedness Directorate (NPD) was established on April 1, 2007**
- **Provides strategy, guidance, programs, activities and services to build prevention, protection, response, and recovery capabilities at all levels of government**
- **Key initiatives include:**
  - Implementing the National Preparedness System identified in the Post Katrina Emergency Management Reform Act
  - Strengthening FEMA Regions
  - Supporting implementation of the Integrated Planning System

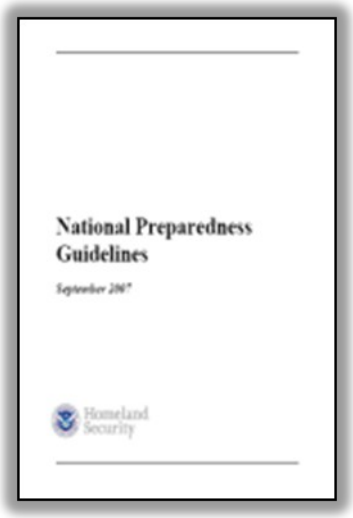
Administrator:

- ***"Establish a comprehensive, region-oriented preparedness program in partnership with States, major urban areas, and the private sector."***
- ***"Transform FEMA into the Nation's preeminent emergency management and preparedness agency."***

FEMA Creation of a National Preparedness System

- **HSPD-8, PKEMRA and our leadership establish national preparedness requirements**

- **They require a national preparedness system that includes:**
  - Target capabilities and preparedness priorities
  - Equipment and training standards
  - Training and exercises
  - Comprehensive assessment system
  - Remedial action management program
  - Federal response capability inventory
  - Reporting requirements
  - Federal preparedness
  - [May] include the National Planning Scenarios
  - Annex I to HSPD-8 (Dec 2007) requires an **integrated planning system**



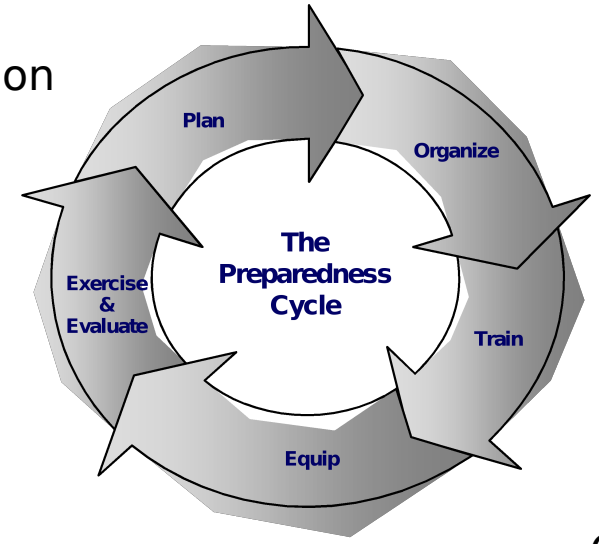
- Transformation well underway

National Vision: ***A NATION PREPARED*** *with coordinated capabilities to prevent, protect against, respond to, and recover from all hazards in a way that balances risk with resources.*

Strengthening Regions

FEMA is empowering its Regional Offices with more experienced leaders, responsibilities, and operational and planning capabilities

- **Regional Offices are FEMA's primary connection to State and local governments and the private sector**
- **FEMA is building regional preparedness by:**
  - Decentralizing programs once housed at FEMA Headquarters
  - Giving the Regions a "hands-on" role in administering FEMA grant programs
  - Emphasizing regional planning and coordination
  - Hiring experienced subject matter experts



Federal Preparedness Coordinators (FPC)

FPCs in each Regional Office are working to enhance FEMA's vital role in information sharing and relationship building

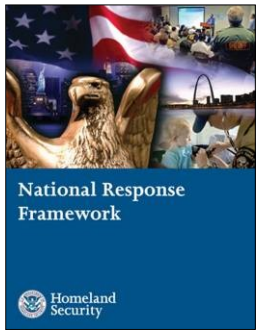
- **FPCs work with State and local jurisdictions to improve all-hazards preparedness in the Regions**
- **FPCs are responsible for:**
  - Strengthening, integrating, and institutionalizing the Region's preparedness efforts
  - Developing plans and courses of action based on risk and capability assessments
  - Providing guidance, strategic counseling, and assistance to build the Region's preparedness capabilities
- **FPCs will report directly to Regional Administrators and lead each Region's National Preparedness Office**

FPCs have begun service in 9 of 10 FEMA Regions

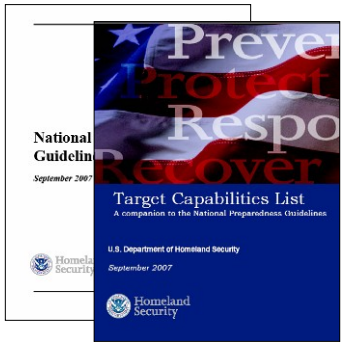
Preparedness Policy – Recent Initiatives

NPD has implemented several recent policy initiatives to guide the development of national preparedness

- **National Response Framework (NRF):**
  - Released January 22, 2008
  - Replaces and builds on the former National Response Plan (NRP)
  - Establishes doctrine for incident planning and response
  - Incorporated over 5500 comments from F/S/L/T partners



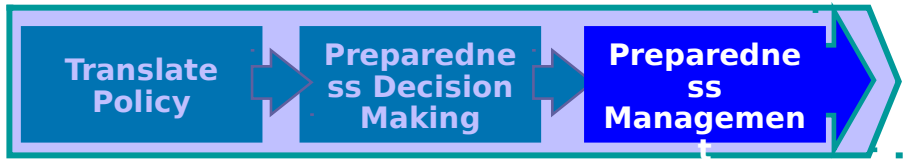
- **National Preparedness Guidelines and Target Capabilities List (TCL):**
  - Updated publications released in September 2007
  - Defines all-hazards capabilities in a way that balances risk with resources and need
  - Capability development will allow jurisdictions to manage and coordinate incident response



Preparedness Trajectory

- **"V1.0", Initial phase: React and Initiate; *9/11 through FY05***
  - Surge of resources and assistance
  - Focus on program establishment and organization

- **"V2.0", Present phase: Introduce national preparedness structure**
  - Translating and implementing policy
  - Establishing national aims and priorities



- **"V3.0": Achieve National Preparedness "End Stage"**
  - Measure and authenticate effectiveness and performance
  - Prepare for the "long haul"

Summary

- **We must:**
  - Develop common thinking about strategic issues
  - Build partner capacity
  - Reduce impediments to cooperation, and
  - Identify regional engagement objectives with key partners.

This is about:

- **Resetting our national 'habit switches.'**
- **Looking at our doctrine and practice with 'new eyes.'**
- **Tackling root causes and understudied problems.**

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